## Chattogram Water Supply & Sewerage Authority Monthly MIS Report September 2019

|         |   | Unit       | This month | Year to date | Previous<br>vear | This year | Evaluation<br>*2 | Remarks<br>++ | *3<br>Too good |
|---------|---|------------|------------|--------------|------------------|-----------|------------------|---------------|----------------|
|         |   |            |            |              | actual           | target *1 |                  | !             | Very bad       |
| Select  | ed Key Indicators   |            |            |              |                  |           |                  |               |                |
| E 17*   | Non Revenue Water   | %          | 25         | 27           | 25               | 20        | -35%             | !             |                |
| C 4*    | Revenue collection efficiency(monthly coll.+outstand. Coll.)/month  | %          | 86         | 90           | 92               | 114       | -25%             |               |                |
| D 9*    | Collection period   | Day        | 281        | 290          | 289              | 263       | -10%             |               |                |
| F 2*    | No. of perma. employee per 1000 connections(excl. non-perma. En     | Nos.       | 9.8        | N/A          | 10.0             | 10.0      | 2%               |               |                |
| D 8*    | Operating Ratio   | Ratio      | 0.88       | 0.83         | 0.81             | 0.98      | 15%              |               |                |
| A 3.5*  | Functioning meter rate of installed meter                           | %          | 85         | N/A          | 84               | 100       | -15%             |               |                |
| E 19    | Water quality sample  | No./month  | 95         | 285          | 1,140            | 95        | 0%               |               |                |
| E 18*   | Leakage occurrence  | No./km/mth | 0.47       | 0.42         | 0.55             | 0.50      | 16%              |               |                |
| A 6*    | Water supply coverage   | %          | 56         | N/A          | 57               | 75        | -25%             | Ļ             |                |
| B 5*    | Average tariff  | Tk/m3      | 12.39      | 12.28        | 12.13            | 12.33     | 0%               |               |                |
| E 16*   | Unit production cost (in/c Capt. Cost, Deprec. & Financial Expense. | Tk/m3      | 10.70      | 8.67         | 9.93             | 13.56     | 36%              | ++            |                |
| A) Conn | ection data   |            |            |              |                  |           |                  |               |                |
| A 1     | Total registered connections  | Nos.       | 75,566     | N/A          | 74,330           | 79,000    | -4%              |               |                |
| A 1.1   | Billable (non-disconnected) connection                              | Nos.       | 70,031     | N/A          | 68,798           | 73,000    | -4%              |               |                |
| A 1.2   | Non-billable (disconnected) connection                              | Nos.       | 5,535      | N/A          | 5,532            | 6000      | 8%               |               |                |
| A 1.3   | Billed connection   | Nos.       | 67,849     | N/A          | 67,027           | 72,000    | -6%              |               |                |
| A 2     | Breakdown of billable connection (by customer type)                 |            |            |              |                  |           |                  |               |                |
| A 2.1*  | Domestic  | %          | 97         | N/A          | 97               | 96        | 1%               |               |                |
| A 2.2   | Non-domestic  | %          | 3          | N/A          | 3                | 4         | 20%              |               |                |
| A 3     | Breakdown of billable connection (by meter status)                  |            |            |              |                  |           |                  |               |                |
| A 3.1   | Metered   | Nos.       | 58,978     | N/A          | 57,885           | 61,500    | -4%              |               |                |
| A 3.2   | Average reading   | Nos.       | 10,779     | N/A          | 10,635           | 11,500    | 6%               |               |                |
| A 3.3   | Non meter   | Nos.       | 274        | N/A          | 278              | 0         | #DIV/0!          | #DIV/0!       |                |
| A 3.4*  | Meter installation rate   | %          | 100        | N/A          | 100              | 100       | 0%               |               |                |
| A 3.5*  | Functioning meter rate of installed meter                           | %          | 85         | N/A          | 84               | 100       | -15%             |               |                |
| A 4     | Street Hydrant  | Nos.       | 689        | N/A          | 689              | 689       | 0%               |               |                |
| A 5     | Religious Institutions  | Nos.       | 368        | N/A          | 368              | 368       | 0%               |               |                |
| A 6*    | Water supply coverage   | %          | 56         | N/A          | 57               | 75        | -25%             | !             |                |
| A 7     | Bill sent-out ratio   | %          | 97         | N/A          | 97               | 100       | -3%              |               |                |

|            |  | Unit  | This month   | Year to date | Previous<br>year | This<br>year  | Evaluation<br>*2 | Remarks *3 | o good |
|------------|--|-------|--------------|--------------|------------------|---------------|------------------|------------|--------|
|            |  |       |              |              | actual           | target *1     |                  | ! Ver      | ry bad |
| B) Tariff  |  |       |              |              |                  |               |                  |            |        |
| B 1        | Domestic   | Tk/m3 | 9.92         | N/A          | 9.92             | 10.42         | -5%              |            |        |
| B 2        | Non-domestic   | Tk/m3 | 27.56        | N/A          | 27.56            | 28.94         | -5%              |            |        |
| B 3        | Street Hydrant   | Tk/m3 | 9.92         | N/A          | 9.92             | 10.42         | -5%              |            |        |
| B 4        | Religious Institutions   | Tk/m3 | 9.92         | N/A          | 9.92             | 10.42         | -5%              |            |        |
| B 5*       | Average tariff   | Tk/m3 | 12.39        | 12.28        | 12.13            | 12.33         | 0%               |            |        |
| C) Billing | g and Collection   |       |              |              |                  |               |                  |            |        |
| C 1        | Total billing  | Tk    | 97,806,174   | 288,319,118  | 1,087,980,059    | 1,181,809,000 | -2%              |            |        |
| C 1.1*     | Private  | Tk    | 83,756,252   | 247,873,859  | 930,097,500      | 857,062,000   | 16%              |            |        |
| C 1.2*     | Government   | Tk    | 14,049,922   | 40,445,259   | 157,882,559      | 324,747,000   | -50%             | !          |        |
| C 2        | Billed volume  | ML    | 7,895        | 23,482       | 89,712           | 95,810        | -2%              |            |        |
| C 3        | Total collection   | Tk    | 84,350,445   | 258,945,910  | 996,216,692      | 1,350,000,000 | -23%             |            |        |
| C 3.1*     | Private  | Tk    | 77,542,892   | 228,767,072  | 897,774,626      | 1,134,949,744 | -19%             |            |        |
| C 3.2*     | Government   | Tk    | 6,807,553    | 30,178,838   | 98,442,066       | 215,050,256   | -44%             | !          |        |
| C 4*       | Revenue collection efficiency(monthly coll.+outstand. Coll.)/monthly bill. | %     | 86           | 90           | 92               | 114           | -25%             |            |        |
| C 4.1*     | Private  | %     | 93           | 92           | 97               | 132           | -30%             | !          |        |
| C 4.2*     | Government   | %     | 48           | 75           | 62               | 66            | -27%             | !          |        |
| D) Finar   | ncial data   |       |              |              |                  |               |                  |            |        |
| D 1        | Revenue (Total)  | Tk    | 101,755,069  | 307,940,309  | 1,274,507,887    | 1,776,511,000 | -31%             | !          |        |
| D 1.1      | Water revenue  | Tk    | 84,350,445   | 258,945,910  | 996,216,692      | 1,350,000,000 | -23%             |            |        |
| D 1.2*     | Tubewell license   | Tk    | 4,083,429    | 10,957,193   | 122,330,008      | 90,000,000    | -51%             | !          |        |
| D 1.3*     | Other operating revenues   | Tk    | 5,404,528    | 14,287,206   | 60,961,187       | 241,511,000   | -76%             | !          |        |
| D 1.4*     | Interest income  | Tk    | 7,916,667    | 23,750,000   | 95,000,000       | 95,000,000    | 0%               |            |        |
| D 2        | Expenses (Total)   | Tk    | 113,000,304  | 279,186,025  | 1,183,745,705    | 1,732,312,000 | 36%              | ++         |        |
| D 2.1*     | Personnel cost   | Tk    | 33,073,304   | 109,515,025  | 401,499,705      | 505,395,000   | 13%              |            |        |
| D 2.2      | Electricity cost   | Tk    | 40,516,000   | 123,707,000  | 469,924,000      | 540,000,000   | 8%               |            |        |
| D 2.3      | Chemicals  | Tk    | 11,876,000   | 13,064,000   | 60,527,000       | 120,000,000   | 56%              | ++         |        |
| D 2.4*     | Depreciation   | Tk    | 22,550,000   | 22,550,000   | 70,845,000       | 90,200,000    | 81%              | ++         |        |
| D 2.5      | Other operating cost   | Tk    | 4,985,000    | 10,350,000   | 180,950,000      | 476,717,000   | 91%              | ++         |        |
| D 2.5.1    | Other O & M  | Tk    | 4,161,000    | 9,526,000    | 101,870,000      | 144177000     | 74%              | ++         |        |
| D 2.5.2    | Capital cost from revenues   | Tk    | 824,000      | 824,000      | 79,080,000       | 332540000     | 99%              | ++         |        |
| D 2.6*     | Financial expense  | Tk    | 0            | 0            | 0                | 0             | #DIV/0!          | #DIV/0!    |        |
| D 3        | Net Income ( Loss )  | Tk    | (11,245,235) | 28,754,284   | 90,762,182       | 44,199,000    | 160%             | ++         |        |
| D 4*       | Cash at bank   | Tk    | 0            | N/A          | 0                | 0             | N/A              |            |        |
| D 5*       | Stock & stores   | Tk    | 0            | 0            | 0                | 0             | N/A              |            |        |
| D 6        | Accounts Receivable  | Tk    | 915,414,443  | N/A          | 861,727,215      | 861,727,215   | -6%              |            |        |
| D 6.1*     | Accounts receivable from Government  | Tk    | 203,395,994  | N/A          | 178,400,051      | 178,400,051   | -14%             |            |        |
| D 6.2*     | Accounts receivable from Private   | Tk    | 712,018,449  | N/A          | 683,327,164      | 683,327,164   | -4%              |            |        |
| D 7*       | Long term loans  | Tk    | 0            | N/A          | 0                | 0             | #DIV/0!          | #DIV/0!    |        |
| D 8*       | Operating Ratio  | Ratio | 0.88         | 0.83         | 0.81             | 0.98          | 15%              |            |        |
| D 9*       | Collection period  | Day   | 281          | 290          | 289              | 263           | -10%             |            |        |

|   | Unit       | This month | Year to date | Previous<br>year<br>actual | This<br>year<br>target *1 | Evaluation<br>*2 | Remarks *3<br>++ Too good<br>! Very bad |
|---|------------|------------|--------------|----------------------------|---------------------------|------------------|---|
| E) Water Supply   |            |            |              |                            |                           |                  |   |
| E 3 Capacity of Surface WTP (Mohora+Sk.H.WTP+Moduna Gh                    | MLD        | 323        | N/A          | 323                        | 323                       | 0%               |   |
| E 4 Capacity of Ground WTP  | MLD        | 68         | N/A          | 68                         | 68                        | -1%              |   |
| E 5 Deep Tube Wells in Operation  | Nos.       | 37         | N/A          | 41                         | 41                        | -10%             |   |
| E 6* Capacity of DTW - direct distribution                                | MLD        | 35         | N/A          | 40                         | 40                        | -13%             |   |
| E 7* Capacity of DTW - supply to GWTP                                     | MLD        | 0          | N/A          | 0                          | 0                         | #DIV/0!          | #DIV/0!                                 |
| E 8* Capacity of distributable water production                           | MLD        | 425        | N/A          | 430                        | 430                       | -1%              |   |
| E 9 Length of Pipeline  | km         | 769        | N/A          | 768                        | 800                       | -4%              |   |
| E 15* Production (distributable water)                                    | ML         | 10,562     | 32,206       | 119,197                    | 127,750                   | 1%               |   |
| E 15.1* DTW water to users before boosters                                | ML         | 0          | 0            | 0                          | 0                         | N/A              |   |
| E 16* Unit production cost (in/c Capt. Cost,Deprec. & Financial Expense.) | Tk/m3      | 10.70      | 8.67         | 9.93                       | 13.56                     | 36%              | ++                                      |
| E 17* Non Revenue Water   | %          | 25         | 27           | 25                         | 20                        | -35%             | !                                       |
| E 18* Leakage occurrence  | No./km/mtl | 0.47       | 0.42         | 0.55                       | 0.50                      | 16%              |   |
| E 19 Water quality sample   | No./month  | 95         | 285          | 1,140                      | 95                        | 0%               |   |
| E 20* Satisfactory sample in chlorine level                               | %          | 100        | 100          | 100                        | 100                       | 0%               |   |
| E 21* Satisfactory sample in microbiological level                        | %          | 100        | 100          | 100                        | 100                       | 0%               |   |
| F) Personnel  |            |            |              |                            |                           |                  |   |
| F 1 No. of permanent employees (Total)                                    | Nos.       | 688        | N/A          | 687                        | 730                       | 6%               |   |
| F 1.1 Grade-3-9   | Nos.       | 64         | N/A          | 64                         | 70                        | N/A              | ++                                      |
| F 1.2 Grade-10-11   | Nos.       | 57         | N/A          | 57                         | 60                        | N/A              | ++                                      |
| F 1.3 Grade-12-16   | Nos.       | 313        | N/A          | 309                        | 315                       | N/A              | ++                                      |
| F 1.4 Grade-17-20   | Nos.       | 254        | N/A          | 257                        | 285                       | N/A              | ++                                      |
| F 5 No. of non-permanent employees (Total)                                | Nos.       | 0          | N/A          | 0                          | 0                         | #DIV/0!          | #DIV/0!                                 |
| F 5.1 Work charge (6 month contract worker)                               | Nos.       | 0          | N/A          | 0                          | 0                         | N/A              | ++                                      |
| F 5.2 Master roll (Daily basis casual worker)                             | Nos.       | 0          | N/A          | 0                          | 0                         | N/A              | ++                                      |
| F 5.3 Project staff (hired by project budget)                             | Nos.       | 32         | N/A          | 32                         | 170                       | N/A              | ++                                      |
| F 2* No. of perma. employee per 1000 connections(excl. non-perma. Empl.)  | Nos.       | 9.8        | N/A          | 10.0                       | 10.0                      | 2%               |   |
| F 3 Average Monthly Salary  | Tk         | 24,858     | N/A          | 15,227                     | 19,960                    | -25%             |   |
| F 4* % of Overtime to Basic Salary  | %          | 49         | N/A          | 16                         | 32                        | -53%             | !                                       |
| G) Customer Services  |            |            |              |                            |                           |                  |   |
| G 1 New Service Connection  |            |            |              |                            |                           |                  |   |
| G 1.1 Service Connection Application Received                             | Nos.       | 321        | 767          | 4,701                      | 6,000                     | -49%             | !                                       |
| G 1.2 Service Connection given  | Nos.       | 255        | 707          | 4,280                      | 5,000                     | -43%             | I !                                     |
| G 2 Billing complaints  |            |            |              | ,                          | ,                         |                  | -                                       |
| G 2.1 Complaints received   | Nos.       | 294        | 607          | 4,120                      | 4,500                     | 46%              | ++                                      |
| G 2.2 Complaints acted on   | Nos.       | 272        | 584          | 3,718                      | 3,500                     | 33%              | ++                                      |
| G 3 Leakage complaints received and attended                              | Nos.       | 358        | 971          | 5,072                      | 5,000                     | 22%              |   |

## Notes: N/A = not applicable (= pointless to calculate, or nonexistent)Some numbers may show the same value in spite of different values, which is due to rounding. \*1: "this year target" can be set according to (1) Business Plan, (2) Performance Agreement, (3) discussion with D M D (Engineering), ( same or modified value of previous year) \*2: Evaluation is made on the basis of variance from the set target. An evaluation result "X %" means that performance of particular indicator is X % better than what is set as the target. if the NRW is 24% and the target is 20%, this performance is considered unfavorable. The evaluation result is shown as -20% (= 1 - 24 / 20). If the number of water quality sample is recorded as 24 when the target is set at 20, this performance can be considered favorable. The evaluation result is shown as 20% (= 24 / \*3: A warning sign " ++ " appears when the evaluation result exceeds 25%, which is considered as the high-end threshold indicating "too good". A warning sign "!" appears when the evaluation result is less than - 25%, which is considered as the low-end threshold indicating "very bad". A2.1: If the total number of billable connections is 45,000 and the number of domestic connections in billable connections is 36,000, this will be 80% (= 36000 / 45000). A3.4: Meter installation rate = 1 - ( number of non-meter connection / number of billable connection). A6\*: Water Supply Coverage=(Billed Connection x 26 Person per Connection + Total Street Hydrant x 80 Person per Street Hydrant) / Total Population in Water Supply Area \*100. A7: Bill sent-out ratio = Billed connection / Billable connection x 100. B5: Average water tariff = total billing / total billed volume C1.1: "Private" includes private customers and users of loose water (sold by bowser) C1.2: "Government" includes government users, street hydrants and religious institutions C3.1: Same as C1.1 C3.2: Same as C1.2 C4: Revenue collection efficiency = collection /billing x 100. CWASA's existing accounting system cannot classify accounts receivable by age. Therefore the revenue collection efficiency can be shown merely as (total collection during a period ÷ total billing during the same period). C4.1: Same as C4 C4.2: Same as C4 C5: Metered volume to billed volume ratio data currently becomes available twice a year due to capacity limitation of computer section. D1.2: "License and renewal fee of tubewell" in "other operating revenue" D1.3: Excludes "License and renewal fee of tubewell D1.4: As the interest income is not obtainable until the year end, a proxy value is used here so that the net income can be computed. The proxy value is the previous year's monthly in D2.1: Includes salary & allowances, provident fund, gratuity, festival bonus, overtime and earn leave encashment D2.4: Data is only available guarterly instead of monthly. The cost of the latest three month is converted to a monthly average and shown in the monthly data column. D2.6: Data is only available quarterly instead of monthly. The cost of the latest three month is converted to a monthly average and shown in the monthly data column. D4: Under the current system, this value is not obtainable until the year end. However it is expected to become obtainable monthly in the future. D5: Under the current system, this value is not obtainable until the year end. However it is expected to become obtainable monthly in the future. D6.1: Same as C1.1 D6.2: Same as C1.2 D7: Long term liabilities outstanding as unpaid at the end of month D8: To see more clearly the CWASA capacity to generate the operating profit before depreciation and interest, the operating ratio is defined as (personnel cost + elec. cost + chemical cost + other O & M) / (total Revenues). D9: Collection period = (accounts receivable) / (monthly billings/number of days in month) E6: Production capacity of deep tube wells that supply water directly to users E7: Production capacity of deep tube wells that supply water to Karulgaht WTP E15: Distributable water (or system input water) = Water produced at Surface WTP + Water produced at Ground WTP + Water directly distributed from DTW E15.1: Raw water distributed directly to users from some DTWs on the way to boosters are not included in the distributable water (E15). E16: Unit production cost =Expenses(Total)/((Dstributable Water Volume+DTW Water directly distributed)\*1000) E17: NRW = (unbilled water / water produced x 100) = [1 - billed water / (distributable water production + DTW Water directly distributed)] x 100 E18: Leakage occurrence = Number of leakage recognized by complaint / length of pipeline at the end of period / number of months covered E20: This is the rate of satisfactory sample complying with the chlorine standard. E21: This is the rate of satisfactory sample complying with the microbiological standard. F2: No. of employee per 1000 connections = (number of permanent staff + non-permanent staff) / (total billable connections/1000) F4: Only staff workers (Class 3 and Class 4) receive overtime. Thus this ratio is computed based on Class 3 and Class 4 workers' pay. Prepared by: Submitted by: Noted by:

SE (P&C)

CF

DMD (E)

SAE

ΑE

XEN

## **Total Billing**

|                 | Private  |               | Government |
|-----------------|----------|---------------|------------|
| Total           |          | Total         | 0          |
| Vat             |          | Vat           | 0          |
| Unit Vat        |          | unit Vat      | #DIV/0!    |
| Including vat   |          | Including vat |            |
| Vat for private |          | Vat for Govt. | #DIV/0!    |
| Excluding vat   | 83398452 | Excluding vat | #DIV/0!    |
| Loose Water     | 357800   | Final Amount  | 14049922   |
| Final amount    | 83756252 |               |            |

Total (Excluding Vat) **97806174.00** 

## **Total Collection**

|   | Private                        |               | Government  |          |
|---|--------------------------------|---------------|-------------|----------|
| Total   | 96105659                       | Total         | 96105659    |          |
| Vat   | 12092014                       | Vat           | 12092014    |          |
| Unit Vat                                      | 0.12582                        | unit Vat      | 0.12582     |          |
| Including vat                                 | 88318300                       | Including vat | 7787359     | 96105659 |
| Vat for private                               | 11112208.49                    | Vat for Govt. | 979805.5081 | 12092014 |
| Excluding vat                                 | 77206091.51                    | Excluding vat | 6807553.492 | 84013645 |
| Street Hydrant<br>Loose Water<br>Final amount | 0<br>336800<br><b>77542892</b> | Final Amount  | 6807553     |          |
|   | 110-12002                      |               |             |          |

Total (Excluding Vat) **84350445.00** 

3 : Number of months that have passed in this fiscal year.
30 : Number of days in September 2019

2,304.696 : Aggregation of end-of-month pipeline length in the past months
25% : High end threshold (= too good) to show the warning sign " ++ "
-25% : Low end threshold (= very bad) to show the warning sign " ! "

How to set the target

Business plan

Automatically computed based on other targets

Automatically computed based on other targets

Business plan

Automatically computed based on other targets

Business plan

Business plan

Automatically computed based on NRW target

Business plan

Business plan

Automatically computed based on other targets

Same share as the previous year

Business plan

Set discretionally. This target is set to satisfy the new connection increase target

Automatically computed based on other targets

Same as the previous year

Same as the previous year

Automatically computed based on other targets

Automatically computed based on other targets

Automatically computed based on other targets

Business plan

Business plan

Business plan

Same as the previous year (because no particular policy is presented)

Business plan

Business plan

Remarks \*3

Jan 2011 estimate

Remarks \*3 C1 and D1.1 should be the same amount but they are different here. Because C1 data are from computer section.D1.1 come from accounting section. Accounting section's figure is all Automatically computed based on other targets Annually computable C1 and D1.1 should be the same amount but they are different here. Because C1 data are from computer section.D1.1 come from accounting section. Accounting section's figure is all Annually computable Automatically computed based on other targets Annually computable Quarterly computable Quarterly computable Automatically computed based on other targets Annually computable Annually computable June 2009 audited data

Annually computable

Annually computable

10% increase is targeted 10% increase is targeted 10% increase is targeted 10% increase is targeted Business plan

Same share as the previous year Same share as the previous year

Same share as the previous year Same share as the previous year

Same increase rate as total billing (C1)

Business plan

Business plan Business plan

Business plan Business plan

Business plan

Business plan Business plan Business plan Business plan

Business plan

Business plan

Business plan

Business plan

Same as the previous year

Same as the previous year

Same share as the previous year Same share as the previous year

Automatically computed based on other targets

Automatically computed based on other targets

| R | Δ | m | a | rl | (S | *1 |
|---|---|---|---|----|----|----|
|   |   |   |   |    |    |    |

Business plan

Business plan

Automatically computed based on other targets

Should be business plan. However as of 21Dec 2011, BP cannot reflect the correct situation (ivestment plan), thus the actual number of the past year shown in MIS report was used as this year's target. Should be business plan. However as of 21Dec 2011, BP cannot reflect the correct situation (ivestment plan), thus the actual number of the past year shown in MIS report was used as this year's target.

Automatically computed based on other targets

Same as the previous year

Business plan

Automatically computed based on other targets

Business plan

Automatically computed based on NRW target

Business plan

Business plan

Business plan

Based on the business plan and the assumption of non-permanent staff

Same share as the previous year

Automatically computed based on other targets

Same as the previous year

Same as the previous year

Same as the previous year

Business plan

Discretionary. Set as the same as the latest available (in this case Sept 2011)

Discretionary.

Same as the previous year

Annually computable

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so provisional.

so provisional.